Potential for utilizing Socioeconomic Registration Data to improve targeting of Ministry of Manpower’s Training and Business Assistance Program

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Abstrak

This policy paper explores the potential for utilizing Registrasi Sosial Ekonomi (Regsosek - Socioeconomic Data Registration) to improve the targeting of training and business assistance programs managed by Kementerian Ketenagakerjaan (Kemnaker – Ministry of Manpower) in Indonesia. Indonesia’s National Long-Term Development Plan (RPJPN 2005-2025) aims to create a developed, self-reliant, just, and democratic society. The paper identifies key issues in the implementation of Kemnaker’s programs, including Tenaga Kerja Mandiri (TKM - Self-Employed Workers Program) and Pelatihan Berbasis Kompetensi (PBK - Competency Based Training). These issues include inaccurate targeting, lack of inclusivity, and disparities in the geographical distribution of beneficiaries. Data from Regsosek reveals critical gaps in program participation, business ownership, and inclusivity, particularly for marginalized groups such as people with disabilities and women. Moreover, there are significant disparities in program access, with a higher concentration of benefits accruing to wealthier individuals, indicating the need for more effective targeting mechanisms. By leveraging the comprehensive socioeconomic data provided by Regsosek, Kemnaker can develop targeted solutions that more effectively address the unique needs of different demographic groups, ensure equitable resource allocation, and ultimately improve the overall impact of its training and business assistance programs. The paper underlines the importance of data-driven policies in achieving sustainable economic growth and social equity. It points to the critical role of accurate data in informed decision-making, efficient resource allocation, and continuous program improvement. The integration of Regsosek data is presented as a core strategy for enhancing the precision and effectiveness of government interventions aimed at fostering economic independence and improving the livelihoods of Indonesia’s diverse population. By addressing these challenges and implementing the recommended strategies, Indonesia can move closer to its vision of a prosperous, equitable, and inclusive society.

Kata kunci: social protection; targeting; socio economic registry.
I. Background

Indonesia’s National Long-Term Development Plan (RPJPN 2005-2025) aims to establish a country that is “developed and self-reliant, just and democratic, and peaceful and united.” The fourth phase of the plan for 2020-2025 focuses on accelerating development in various fields by establishing a solid economic structure based on regional competitive advantages supported by quality and competitive human resources.\(^1\)

The plan recognizes that the middle-class will be a key driver in Indonesia’s growth, social cohesion, and political stability. The government's strategy focuses on expanding the middle-class by providing pathways for economic security and mobility, ensuring access to quality education and healthcare, and promoting entrepreneurship.

The objective is to transform Indonesia into a high-income country by expanding the middle-class. This involves enabling around 115 million aspiring middle class Indonesians to achieve economic security and prosperity. The focus is on improving educational outcomes, creating better job opportunities, and enhancing social protection systems to safeguard all Indonesians from economic shocks.

Currently, according to the World Bank’s October 2023 economic report, Indonesia’s overall economic prospects of achieving this goal are good, with GDP growth projected to average 4.9 percent over the medium term in 2024-2026. Some Indonesian Ministries suggest it will be higher.\(^2\)

However, a just and prosperous society is not only defined by its GDP and employment figures. People’s quality of life is equally critical. According to Indonesia’s Human Development Index (HDI), the future well-being of people across the nation looks promising, with anticipated improvements in health, education, and living standards.

Over the past decade, Indonesia's HDI rating has increased steadily. According to Badan Pusat Statistik, Indonesia’s 2013 HDI was 68.9 and today stands at 74.39, a significant increase, particularly given the impact of COVID-19. This consistent improvement reflects noteworthy progress in critical development indicators such as life expectancy, education, and standard of living.\(^3\)

A clear indicator of Indonesia’s progress is its life expectancy rate. Over the past 10 years, life expectancy in Indonesia has improved by 7.3% or 5.03 years, from 68.9 in 2013 to 73.93 in 2023. Badan Penyelenggara Jaminan Sosial (BPJS), Indonesia’s universal health care program, is now bringing peace of mind to millions of Indonesians who can now afford essential healthcare. As the world’s largest stand-alone health insurance scheme it is attracting interest from other countries keen to emulate its approach.\(^4\)

Another indicator of Indonesia’s social and economic advance is in the country’s education sector. Decentralization was accompanied by an increase in education spending by an estimated 200 percent in real terms since 2002 and, ultimately, coinciding with an increase of more than 10 million (31 percent) at the primary and secondary education levels. Central government initiatives are also focusing more funding on education, such as Merdeka Belajar, a Kementerian Ketenagakerjaan (Kemnaker) program focusing on equal education and providing increased funding for rural schools.\(^5\)\(^6\)

Adult literacy rates have also improved, rising from 90% in 2008 to 98% in 2020, with gender parity nearly achieved. These gains reflect successful nationwide efforts to enhance education and literacy for all segments of the population. 7 More broadly, Indonesia’s education system has been at the forefront of:

promoting gender equality. In 1975, 65% of students were male. Today the ratio is roughly equal, though important variations exist at the subnational level.

Promoting gender equality and social inclusion is critical to becoming a fair and just nation. These principles must be reflected in the data that informs policymakers and subsequently in the government’s targeting of social welfare programs, as well as training and business assistance initiatives.

Greater parity between men and women in education is also an indicator of another significant step in the country’s development: the growing awareness in the public and private sector and across society of the importance of gender equity and social inclusion as critical to becoming a fair, advanced and thriving nation.

II. Method

Despite the significant progress in economic growth, social protection, and educational advancements, Indonesia continues to face substantial challenges in human resource development and equitable access to training and business assistance programs. The existing programs are often hindered by inadequate targeting, lack of comprehensive data, and inefficient allocation of resources. There is a pressing need to apply socioeconomic data to improve the precision and effectiveness of these programs, particularly those managed by Kemnaker, to ensure they reach the populations most in need.

2.1. Analysis for Policy Barriers

Despite the nation’s progress, Indonesia still faces challenges in becoming a self-reliant, advanced, just, and prosperous society. Some of these include sustainably managing finite natural resources, addressing socioeconomic inequality, mitigating and adapting to climate change, managing rapid urbanization, and building and safeguarding infrastructure.

Of particular concern for this policy paper are challenges related to human resource capacity and development. An ASEAN country report noted several issues regarding Indonesia’s Human Resource Development (HRD), including:

- **Limited Higher Education**: Despite improvements in enrollment and attainment, higher education remains restricted, limiting the development of a highly skilled workforce.
- **Geographical Disparities**: Uneven development across provinces, driven by geographical features, significantly impacts HRD outcomes.
- **Coordination Challenges**: Divergence between government bodies, educational institutions, and industry hinders effective HRD initiatives, leading to discrepancies between policy intentions and achievements.
- **Inclusion Difficulties**: Inclusive education policies face challenges in accommodating vulnerable groups due to inadequate teaching staff and infrastructure, particularly in disadvantaged regions.
- **Validation of Non-Formal Learning**: Lack of a shared understanding and effective implementation of the Indonesian National Qualifications Framework hinders the recognition of non-formal learning.
- **Regulatory Fragmentation**: Despite a comprehensive regulatory framework, coordination issues result in fragmented educational provisions and difficulties in aligning vocational graduates' skills with industry needs.
- **Teaching Profession Incentives**: Variations in the skills of teaching professionals and a lack of incentives pose challenges to improving the teaching profession.
• **Vocational Education Stigma**: Persistent negative perceptions of vocational education and incentive issues limit the effectiveness of public-private partnerships in enhancing HRD.⁸

Addressing these issues requires focused efforts to improve education access, strengthen stakeholder coordination, enhance infrastructure in disadvantaged regions, and better align training with industry needs. These steps are crucial for advancing human resource development and achieving sustainable economic growth in Indonesia.

### 2.2. Policy Framework

Critical to developing an advanced, just, and prosperous nation are data-driven policies that accurately address educational disparities, enhance coordination among stakeholders, validate diverse learning pathways, promote inclusive and high-quality vocational and higher education, and support robust social services. These policies must also ensure social inclusion, provide efficient and effective government assistance, and implement comprehensive training programs to uplift all segments of society.

Accurate data is essential for these efforts, as it enables informed decision-making, the allocation of resources where they are most needed, and the ability to measure progress effectively. Regsosek provides detailed information on individual profiles, welfare levels, and geographic distributions, enabling more precise targeting of programs.

This section will detail the specific challenges and opportunities within social welfare programs and training and business assistance initiatives. By utilizing Regsosek data, targeted solutions can be developed to address identified gaps and improve the effectiveness of these programs.

### 2.3. Socio Economic Registry Data (Regsosek)

As Indonesia’s primary socioeconomic registration system, Regsosek plays a crucial role in realizing the vision of a modern, self-reliant, and equitable nation. This vision is supported by a responsive and effective government, sustained by socially and economically empowered citizens, and powered by a private sector that drives economic growth and innovation. Since its implementation in 2022, Regsosek has been enhancing the effectiveness of government policies and programs by providing accurate and comprehensive insights, enabling more targeted and efficient interventions. Regsosek achieves this by collecting detailed socioeconomic information about individuals and households across the country, providing a granular view of the socioeconomic landscape. This information is crucial for understanding the needs and conditions of Indonesia’s diverse demography.

Regsosek data encompasses many variables, including income levels, employment status, educational background, housing, health status, disability status and geographical location. Such detailed information allows for the precise identification of individuals and communities in dire need of economic support and job training. By using Regsosek data, programs can be tailored to address specific needs, ensuring that the right people receive the right support.

Regsosek data contains information related to welfare rankings that can assist Ministries, Agencies, and Local Governments as program owners to specifically target beneficiaries according to the appropriate criteria. The Regsosek ranking uses the Proxy Mean Test (PMT) approach, considering various relevant variables to compare the welfare levels of each individual at both the national and regional levels.

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In the Regsosek governance structure, many Ministries are involved. The governance principles used are adjusted to the One Data Indonesia regulations, in which several Ministries play important roles, including:

- **Ministry of National Development Planning/Bappenas**: Leads the integration of Regsosek across all ministries, sets data standards, ensures compliance, monitors progress for improvement, and facilitates communication and knowledge sharing to maximize its effectiveness.

- **Statistics Bureau of Indonesia (BPS)**: As the institution conducting data collection through the census mechanism targeting the entire population of Indonesia. In terms of management, BPS plays the role of data steward in accordance with the principles within the One Data Indonesia management concept.

- **Ministry of Finance**: As budget managers, the Ministry of Finance plays a role in utilizing Regsosek data to facilitate the distribution of various assistance and guarantee programs targeted directly at the individual or family level through a centralized mapping scheme (central mapper).

- **Ministries, Agencies, and Local Governments**: Every government unit at both central and regional levels is a user of Regsosek. The need for program targeting, monitoring, and evaluation can use Regsosek when determining intervention locus.

This study focuses on the utilization of Regsosek within the scope of the Ministry of Manpower. The Ministry of Manpower can use Regsosek data to target programs related to beneficiaries at the individual or family level. Improving the focus on specific welfare classes can also be optimized with Regsosek. Furthermore, Regsosek can help map specific training needs by adjusting to the region and beneficiary profile at a particular location.

### 2.4. Cross Referencing Regsosek and Ministry of Manpower Data

This section will detail the specific challenges and opportunities within social welfare programs and training and business assistance initiatives. By utilizing Regsosek data, Kemnaker can develop targeted solutions to address identified gaps and improve the effectiveness of these programs. This data-driven approach allows the Kemnaker to:

- **Identify Target Groups**: Regsosek data helps in pinpointing the demographics that require training and business assistance, such as unemployed individuals, low-income households, and regions with high unemployment rates.

- **Tailor Programs to Specific Needs**: With detailed information on income levels, employment status, and educational background, the Ministry can design programs that address the unique challenges faced by different groups.

- **Monitor and Evaluate Program Effectiveness**: The Ministry uses Regsosek data to track the outcomes of its initiatives, allowing for continuous improvement and better alignment with national development objectives.

- **Coordinate with Local Governments**: Data integration facilitates collaboration with local governments to implement training programs that are responsive to local labor market conditions and economic opportunities.

The Ministry of Manpower (Kemnaker) is responsible for workers and labor laws in Indonesia. This includes formulating fair labor policies, providing job training and market information, ensuring workers' rights are protected through law enforcement and dispute
resolution, and promoting social security programs for workers’ welfare. This study focuses on three Kemnaker programs related to skill development and entrepreneurial capacity building.

2.5. Independent Workforce Program (TKM)

One of the ministry’s key activities is Tenaga Kerja Mandiri (TKM), a program aimed at delivering a multiplier effect in creating long-term employment by promoting mentoring, engaging in active participation, providing training and developing entrepreneurship skills.

TKM targets a wide range of beneficiaries across Indonesia to enhance entrepreneurial capabilities and create job opportunities. The primary focus is on unemployed and underemployed individuals, aiming to reduce unemployment rates by fostering new employment opportunities. The program specifically targets educated individuals with at least a high school diploma (SLTA), making strategic use of their skills and knowledge for business development.

Importantly, TKM’s activities aim to include marginalized and vulnerable groups, such as people with disabilities, the poor, and those with lower educational attainment, by focusing on areas with higher unemployment and poverty rates to address local economic challenges and promote balanced development.9 Despite these efforts, achieving full inclusivity remains a challenge. For example, while TKM Pemula targets areas with higher unemployment and poverty rates to address local economic challenges, Regosek data reveals that 19,361 individuals who are not working represent 40% of the poorest population.10

2.6. Entrepreneurial Training

Entrepreneurial training programs cover a broad range of topics related to starting and managing a business, including business planning, market research, financial management, marketing strategies, and legal considerations. The primary objective is to provide participants with a thorough understanding of the entrepreneurial process, equipping them with the necessary knowledge and skills to establish a sustainable and successful business.

2.7. Competency Based Training Program (PBK)

PBK offers competency-based training specifically tailored to the skills and knowledge required for entrepreneurial success. Unlike general entrepreneurial training, PBK focuses on developing practical competencies directly applicable to real-world challenges and opportunities in entrepreneurship. The goal is to equip participants with essential skills to effectively establish and manage their own businesses, ensuring they can navigate the specific demands of the TKM context.11

Kemnaker in Indonesia faces significant challenges in implementing TKM, PBK, and entrepreneurial training initiatives. These programs are crucial for fostering economic independence and enhancing the skills of the workforce. However, several impediments hinder their effectiveness. Inaccurate targeting, lack of inclusivity, and disparities in the geographical distribution of beneficiaries are prominent among these challenges. For instance, a significant portion of TKM participants are either already employed or do not own businesses, indicating flaws in the criteria used to identify suitable candidates. Additionally, beneficiaries of the TKM program are also randomly selected from the first to the tenth decile based on their welfare level.

Similarly, PBK programs struggle with inclusivity, particularly in accommodating people with disabilities, and exhibit an uneven distribution favoring more developed regions. Moreover,

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10 Sekretariat Regsossek, 2024
these programs often fail to understand the unique needs of the most vulnerable populations due to non-integrated and inaccurate data. By using Regsosek’s comprehensive socioeconomic data, Kemnaker can refine its targeting and improve the overall impact of its employment and training programs.

III. Finding from Cross Referencing Data Regsosek and Kemnaker’s Data

Data matching was conducted on 251 million records with unique NIKs from Regsosek, with a total of 65,700 unique NIKs from the TKM program, 15,000 unique NIKs from the PBK program, and 8,147,967 unique NIKs from the entrepreneurship program. Matching used the NIK as an identifier to link Regsosek data with Kemnaker data.

Regsosek data matching used data collected in October-November 2022, while the Kemnaker data used ranged from the year 2000 to 2023.

The analysis of Regsosek data revealed several major challenges faced by the TKM, PBK, and entrepreneurship training initiatives associated with the ministry, which are summarized below:

3.1. Beneficiary Targeting is Still Dispersed

Graph 1. Distribution of TKM Program Beneficiaries by Income Decile in 2022
Sumber: Processed by Regsosek (2024)

Graph 2. Distribution of PBK Program Beneficiaries by Income Decile in 2022
Source: Processed by Regsosek (2024)

Graph 3. Distribution of Entrepreneur Program Beneficiaries by Income Decile in 2022
Source: Processed by Regsosek (2024)
Based on the results of matching Regsosek Data with related Kemnaker Data, it can be seen that in general, the TKM, PBK, and Entrepreneurship programs are randomly distributed across all levels of welfare. For the TKM program, the highest distribution is in decile 3, whereas for the PBK and Entrepreneurship Programs, the highest distribution is in decile 7. A significant portion of program beneficiaries is found among the higher welfare groups, specifically in deciles 7, 8, 9, and 10.

The distribution of beneficiaries based on these data matching results indicates that there are no specific criteria in place for the programs to target particular social classes as their focus for intervention. From the perspective of program graduation in social protection, business development and skills enhancement programs are actually at an advanced level compared to social insurance and assistance programs, which focus on the poorest 40 percent of the population.

3.2. Integration Between Related Programs is Still Limited

Based on the matching of Regsosek data with Kemnaker data, particularly related to the Pre-Employment program and the Ultra Micro program, it is evident that the overlap is very small. For the Ultra Micro program, the overlap of TKM program beneficiaries is less than 5 percent for each income decile of the population. In the scheme of program complementarity, the target of the TKM program should overlap with related business assistance programs such as UMi and skill enhancement programs like Pre-Employment.

This low overlap indicates that the targeting criteria for the TKM program are not yet specific. Therefore, there is a significant need to improve the targeting scheme to better focus on groups that truly require support in skill training and business capital assistance.
3.3. Distribution of Program Beneficiaries is Still Uneven

Graph 6. Distribution of Locations for TKM, PBK, and Entrepreneurship Programs

Sumber: Processed by Regsosek (2024)

The distribution of beneficiaries of the TKM, PBK, and Entrepreneurship programs is still predominantly concentrated in West Java, Central Java, East Java, North Sumatra, and South Sulawesi. This does not fully align with the distribution of unemployment rates across Indonesia.

3.4. Coverage of Disability Groups Remains Limited

Graph 7. Coverage of Disability Groups Participating in the TKM Program

Graph 8. Coverage of Disability Groups Participating in the PBK Program

Graph 9. Coverage of Disability Groups Participating in the Entrepreneurship Program

Sumber: Processed by Regsosek (2024)

3.5. Targeting Program Recipients Based on Education Levels Still Random

Graph 10. Highest Educational Attainment in the TKM Program

Graph 11. Highest Educational Attainment in the PBK Program

Sumber: Processed by Regsosek (2024)
The majority of recipients in the TKM and PBK programs are high school graduates or equivalent, with over 40 percent in TKM and over 50 percent in PBK being high school graduates. The next largest percentages are dominated by junior high school graduates and elementary school graduates or equivalent. However, there are also identified recipients with master's and doctoral degrees who participate in both TKM and PBK programs.

A targeted approach for TKM, PBK, and entrepreneurship programs would benefit from using recipient profile information such as age, highest educational attainment, and welfare status. Specifically for the entrepreneurship program, Regsosek provides information on business ownership and business turnover. This information can serve as filtering variables to identify program recipients who align with program curricula and criteria.

### 3.6. Identification of Training Needs and Curriculum Availability

![Graph 12. Types of Training Based on Business Field](Graph_12.png)

Sumber: Processed by Regsosek (2024)

The most selected training by PBK program participants is related to technology, followed by manufacturing and designer scopes, creative industries, and multimedia. Training scopes least preferred include food and beverage, driving, and language.

Many PBK training participants take technology-related training, even if they come from the service, trade, transportation, and agriculture sectors. This indicates that the PBK program provides benefits for upskilling as well as reskilling participants.
IV. Conclusion and Recommendations

4.1. Enhance Targeting Mechanisms

- **Leverage Regsosek Data**: Utilize the detailed socioeconomic data from Regsosek to refine targeting criteria, ensuring that training and business assistance programs reach the most vulnerable populations, including unemployed individuals, low-income households, and marginalized groups such as people with disabilities.

- **Develop a Targeting Framework**: Create a comprehensive targeting framework that incorporates socioeconomic indicators, geographic disparities, and specific needs of different demographic groups to improve the precision of program outreach.

4.2. Increase Program Inclusivity

- **Tailored Programs for Marginalized Groups**: Design and implement specialized programs that address the unique needs of marginalized groups, including people with disabilities, women, and individuals from remote areas. Ensure these programs provide the necessary support and resources to facilitate their full participation.

- **Gender Equity Initiatives**: Implement initiatives to promote gender equity in program participation, such as targeted outreach campaigns, gender-sensitive training modules, and support networks for female entrepreneurs.

4.3. Improve Data Integration and Coordination

- **Unified Data Platform**: Develop a unified data platform that integrates Regsosek data with other relevant datasets from various ministries and local governments. This platform should enable real-time data sharing, monitoring, and analysis to improve coordination and decision-making.

- **Regular Data Audits**: Conduct regular audits of the data collected through Regsosek to ensure its accuracy, completeness, and relevance. Use the findings to refine data collection methods and standards continually.

4.4. Strengthen Program Implementation and Monitoring

- **Enhanced Monitoring and Evaluation Framework**: Establish a robust monitoring and evaluation framework that tracks program outcomes, identifies areas for improvement, and measures the impact of interventions. Use Regsosek data to inform this framework and ensure continuous improvement.

- **Follow-Up Support**: Provide follow-up support and guidance to program participants, particularly in entrepreneurial training programs, to ensure they can successfully apply their skills and knowledge in real-world settings.

4.5. Address Geographical Disparities

- **Equitable Resource Allocation**: Allocate resources and program funding more equitably across regions, with a focus on underdeveloped and remote areas. Ensure that training and business assistance programs are accessible to individuals in these regions.

- **Local Government Collaboration**: Strengthen collaboration with local governments to tailor programs to local labor market conditions and economic opportunities. Encourage local governments to use Regsosek data in their planning and implementation processes.

4.6. Enhance Outreach and Awareness

- **Comprehensive Outreach Campaigns**: Launch comprehensive outreach campaigns to increase awareness of training and business assistance programs among the target population. Use multiple channels, including social media, community events, and partnerships with local organizations, to reach a broader audience.
• Information Dissemination: Ensure that information about program eligibility, benefits, and application processes is easily accessible and understandable. Provide this information in multiple languages and formats to cater to diverse audiences.

4.7. Support Business Development and Entrepreneurship

• Access to Capital: Facilitate easier access to capital for program participants by partnering with financial institutions to offer low-interest loans and grants. Provide financial literacy training to help participants manage their funds effectively.
• Mentorship and Networking: Establish mentorship programs that connect aspiring entrepreneurs with experienced business professionals. Create networking opportunities to help participants build valuable connections and gain insights into successful business practices.

4.8. Foster a Culture of Continuous Learning

• Lifelong Learning Programs: Promote lifelong learning initiatives that encourage individuals to upgrade their skills and knowledge continually. Provide access to online courses, workshops, and training sessions that cater to various skill levels and career stages.
• Skill Certification: Implement a system for certifying skills acquired through training programs, making it easier for participants to demonstrate their competencies to potential employers or business partners.

Recommendations

This policy paper underscores the critical importance of making strategic use of Regsosek to enhance the effectiveness and inclusivity of Kemnaker’s training and business assistance programs. Indonesia’s aspirations, as outlined in the National Long-Term Development Plan (RPJPN 2005–2025), are to build a modern, self-reliant, just, and prosperous nation. Achieving these goals requires not only robust economic growth but also equitable access to education, healthcare, and social protection for all citizens.

Despite notable progress in various sectors, significant challenges persist, particularly in human resource development and the equitable distribution of training and business assistance. The analysis revealed critical issues such as inaccurate targeting, lack of inclusivity, and geographical disparities in program implementation. These challenges hinder the effectiveness of Kemnaker’s initiatives, limiting their impact on the most vulnerable populations.

By integrating Regsosek data into program planning and execution, Kemnaker can address these challenges more effectively. Accurate and comprehensive data allows for better identification of target groups, tailored program designs, continuous monitoring and evaluation, and improved coordination with local governments. Specific recommendations include enhancing targeting mechanisms, increasing program inclusivity, improving data integration and coordination, and strengthening program implementation and monitoring.

Moreover, addressing geographical disparities by ensuring equitable resource allocation to underdeveloped and remote areas is vital. Strengthening collaboration with local governments can further enhance the responsiveness of training programs to local labor market conditions and economic opportunities. These steps are essential to ensure that training and business assistance programs are not only inclusive but also effective in fostering long-term economic independence and resilience among participants.

Implementing these recommendations will not only improve the precision and efficiency of
Kemnaker’s programs but also ensure that support reaches those who need it most. This data-driven approach will contribute to creating a more inclusive and equitable society where all Indonesians could achieve economic security and prosperity.

In conclusion, the integration of Regsosek data into Kemnaker’s training and business assistance programs represents a significant step toward realizing Indonesia’s long-term development goals. It emphasizes the necessity of evidence-based policies and underscores the transformative potential of accurate data in driving social and economic progress. By addressing the identified gaps and challenges, Indonesia can ensure that its growth is inclusive, sustainable, and beneficial for all its citizens.

Ultimately, the successful implementation of these recommendations requires a concerted effort from all stakeholders, including government agencies, local authorities, and the communities themselves. Continuous engagement, transparent communication, and a commitment to inclusivity and equity will be essential in driving the success of these initiatives. With the right strategies and data-driven insights, Indonesia can pave the way for a brighter, more prosperous future for all its people.

References


